

<p>1 A. I don't recollect the conversation with that 2 much particularity.</p> <p>3 Q. Why did you decide to accept service on the 4 audit committee?</p> <p>5 A. I don't recollect any specific logic that 6 caused me to accept the job.</p> <p>7 Q. Have you served on the audit committee of any 8 other organizations?</p> <p>9 A. Yes.</p> <p>10 Q. What other organizations did you serve on the 11 audit committee for?</p> <p>12 A. Well, I've been on the University of Pittsburgh 13 audit committee. I suspect I've been on 14 others, I recollect, but I can't recollect 15 particularly which other ones I've been on.</p> <p>16 Q. What was the role of AHERF's audit committee?</p> <p>17 A. To recommend the certified public accountants 18 to the board, to review their audit plan, to 19 receive the audited financial statements, to 20 superintend the internal audit committee and 21 hear their work plans and hear the results 22 thereof. I think that covers it all.</p> <p>23 Q. And do you recall that AHERF's internal audit 24 group was headed by Diane Schrecengost?</p> <p>25 A. Yes.</p>	<p>1 Q. Do you recall who the Coopers & Lybrand 2 engagement partner was on the AHERF audit?</p> <p>3 A. I believe so.</p> <p>4 Q. Who was that?</p> <p>5 A. William Buettner.</p> <p>6 Q. Did you know Mr. Buettner in any way outside 7 the AHERF board?</p> <p>8 A. No.</p> <p>9 Q. Did you form an opinion as to Mr. Buettner's 10 qualifications while you were on the AHERF 11 audit committee?</p> <p>12 A. Yes. I thought he was a quiet, hard-working, 13 competent man to have on the job. He gave me 14 a -- I felt very good about having both the 15 firm and him as an individual in the saddle, so 16 to speak.</p> <p>17 Q. I believe you mentioned that as a member of the 18 audit committee, you also reviewed the 19 Coopers & Lybrand audit plan?</p> <p>20 A. Yes.</p> <p>21 Q. What steps did you undertake to review 22 Coopers & Lybrand audit plans?</p> <p>23 A. My recollection is that their plan for any 24 given year was presented to the audit 25 committee, oh, maybe in the summer, June,</p>
<p>1 Q. And did you have an opinion as to her 2 qualifications or job performance?</p> <p>3 A. Well, I don't really have one now. It's been 4 five, six, seven years ago. Are you saying do 5 I recall? Do I? The answer is, no, I don't.</p> <p>6 Q. At the time, did you have an opinion as to 7 Ms. Schrecengost's job performance?</p> <p>8 A. Yes.</p> <p>9 Q. And what was that opinion?</p> <p>10 A. I thought she was a competent woman and did a 11 good job.</p> <p>12 Q. And as a member of the audit committee, you and 13 your colleagues on that committee reviewed the 14 reports that she made you?</p> <p>15 A. Yes.</p> <p>16 Q. And I believe you also stated that the audit 17 committee recommended an independent accounting 18 firm to the board, is that right?</p> <p>19 A. Yes.</p> <p>20 Q. In AHERF, was that the firm of Coopers & 21 Lybrand?</p> <p>22 A. Yes, it was.</p> <p>23 Q. And did you believe that that was a qualified 24 accounting firm?</p> <p>25 A. Yes.</p>	<p>1 Page 47</p> <p>1 something like that, for any given year, and 2 that we would hear it and generally agree with 3 it.</p> <p>4 Q. Do you recall any instance in which you 5 disagreed with an aspect of one of the 6 Coopers & Lybrand audit plans?</p> <p>7 A. I don't recall either any instance of agreeing 8 or disagreeing. It's just that we must have 9 agreed or it wouldn't have gotten done.</p> <p>10 Q. I believe you mentioned that also as a member 11 of the audit committee, you received the 12 financial statements as audited by 13 Coopers & Lybrand, is that right?</p> <p>14 A. That's correct.</p> <p>15 Q. What process did you undertake to review those 16 audited financial statements?</p> <p>17 A. I really don't understand the question.</p> <p>18 Q. Let me try to ask a, perhaps, simpler question. 19 Did you look through the various pages of the 20 audit to the financial statements as received 21 from Coopers & Lybrand?</p> <p>22 A. As an individual --</p> <p>23 Q. Yes.</p> <p>24 A. -- I did. I can't speak for other people.</p> <p>25 Q. And what were you looking for?</p> <p>1 Page 48</p>

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<p>1 Q. And was it also your understanding that 2 management was engaged in other cost-saving 3 measures, other efforts to reduce expenses 4 besides the layoffs?</p> <p>5 A. Yes.</p> <p>6 Q. And was it also your understanding that the 7 effort to sell eastern region hospitals was an 8 effort to staunch AHERF's losses?</p> <p>9 A. Yes.</p> <p>10 Q. And at this time in the spring of 1998, was it 11 your view that AHERF management was reacting 12 appropriately to the serious financial problems 13 AHERF faced?</p> <p>14 MR. MCCLENAHAN: Do you mean was it 15 his view at that time?</p> <p>16 MR. RYAN: Yes.</p> <p>17 MR. MCCLENAHAN: Or is it his view 18 looking back on it in hindsight?</p> <p>19 BY MR. RYAN:</p> <p>20 Q. In the spring of 1998, was it your view that 21 AHERF management was reacting appropriately to 22 the serious financial problems the organization 23 faced?</p> <p>24 A. I guess it really -- the time they needed was 25 very critical, because up to some point in</p>	<p>1 A. April, May, in that time frame.</p> <p>2 Q. If you could take a look at page 2 of this 3 document, Exhibit 1654.</p> <p>4 A. Um-hum.</p> <p>5 Q. Am I reading your notes right that the second 6 bullet point reads: Also worked to put in 7 place a comprehensive integrated delivery 8 system?</p> <p>9 A. Yes.</p> <p>10 Q. And what did you mean by a comprehensive 11 integrated delivery system?</p> <p>12 A. Basically, a medical buzz word. The primary 13 network care providers, that is the doctors, et 14 cetera, community hospitals, the other dashes 15 now -- and community hospitals.</p> <p>16 Q. So did you understand the various acquisitions 17 and affiliations that AHERF had been making 18 over the years, both the hospital acquisitions 19 and the physician practice acquisitions, to be 20 toward this goal of a comprehensive integrated 21 delivery system?</p> <p>22 A. Yes.</p> <p>23 Q. Did you think that was a good strategy for 24 AHERF to be pursuing?</p> <p>25 A. Yes, I don't -- that was consistent with their</p>
<p>1 time, I was -- I want to answer that 2 affirmatively. I was -- I felt that though I 3 didn't think it would work, I felt that they 4 were doing everything they could to sell the 5 Philadelphia things, and I felt that -- I 6 believed Sherif that they were doing a really 7 good job in getting out costs. So up until 8 point X, and I don't know when point X was, I 9 thought the management was really doing a good 10 job.</p> <p>11 Then must have been in about the 12 first of May or some time in maybe the May time 13 frame, I became of the opinion that I wasn't 14 sure Sherif was just pulling my leg, because I 15 said to Sherif, I said, if we're getting all 16 these costs out, why doesn't it show up in the 17 financial statements? So I concluded, for 18 better or worse, that he was -- had been 19 pulling my leg all this time, and that, God 20 damn it, they weren't getting the costs out 21 they said they were getting out, and so there's 22 that change of opinion of mine somewhere in 23 that time frame.</p> <p>24 Q. And you would place that in approximately May 25 of 1998?</p>	<p>1 long-term strategy of providing, as I've said a 2 hundred times, good medical service. It also 3 fed patients to their tertiary care hospitals. 4 So, yes, I think this is consistent with their 5 long-term strategy.</p> <p>6 Q. Did the tough year that AHERF experienced 7 financially we talked about earlier in fiscal 8 year 1996 leave you at all to reconsider this 9 strategy?</p> <p>10 A. Well, '96 wasn't perceived as a tough year by 11 us.</p> <p>12 Q. Well, you stated in the meetings of committees 13 that it was a very tough year.</p> <p>14 A. Oh, Christ. Every minister in the world states 15 certain things that they don't necessarily 16 mean.</p> <p>17 I said to people we have finished a 18 tough year. Now, we've got to get cracking and 19 get our -- and raise our income more. Maybe I 20 should have phrased it differently, but that 21 was the point. We thought '96 was an 22 encouraging good year, because we had earned -- 23 it had the signs of having turned the corner in 24 the sense that '94, '95 were -- we had lost 25 money. I was yapping about they ought to earn</p>

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1 five percent of their revenues.

2 In 1996, we earned six million bucks.

3 Now, is that a lot of money, no, but it's a big
4 deal when it's turning the corner. So we were
5 all relatively happy with '96, although
6 admitting that it was not anything like a
7 satisfactory return on the size of business we
8 had, and then we were even more pleased with
9 '97 when we earned \$22 million according to the
10 audited financial statements that we got.

11 Q. I guess I'm confused about that, because you
12 didn't get the audited financial statements for
13 1997 that said the organization had earned
14 \$20 million until months after the disastrous
15 results of the first quarter of '98, right?

16 A. No. We got the audited statements -- the audit
17 committee met, I think, on October 15, 1997,
18 and they received the financial statements
19 which showed earnings of \$22 million. Then 15
20 days later, on October 30, we received the
21 internal statement which showed the loss of
22 \$42 million. So for 15 --

23 Q. You felt good, but only for 15 days?

24 A. That's exactly right. So for 15 days, we
25 really felt good. The turn-around continued to

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1 one-year thing? Where did it happen? Why did
2 it happen? Are there one problem or are there
3 ten problems? Does this suggest that the damn
4 financial statements system isn't any good or
5 is good?

6 You get that series of questions, and
7 then you got a secondary series of questions
8 is, okay, you know, what do you do about it?
9 You can say, well, give up Philadelphia and
10 sell everything in Philadelphia or kick it out
11 one way or another. You can get a new
12 management team. There are probably half a
13 dozen options on that side of the coin, one of
14 which would be to bring in a consultant.

15 Q. The losses in 1994 and 1995 didn't lead anybody
16 to say we should get out of Philadelphia, did
17 they?

18 A. No, but the trend -- you had, A, to worry about
19 the trend, and B -- I mean, it's one thing to
20 have a turn-around plan, but it's another, God
21 damn it, if you never turn, and that would be
22 one of the real issues there. You know, we say
23 we have a turn-around -- the management says we
24 have this wonderful turn-around, we're going to
25 make these acquisitions and blah, blah, blah,

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1 appear to be there.

2 Q. All right, but in the long-run, that didn't
3 really matter since you learned two weeks later
4 that you just had a disastrous quarter, right?

5 A. That's probably correct, because it made us
6 feel good for two months -- two weeks.

7 Q. Do you know one way or the other if
8 Coopers & Lybrand had come to the audit
9 committee in the fall of 1996 --

10 MR. MCCLENAHAN: '96?

11 MR. RYAN: Yes.

12 BY MR. RYAN:

13 Q. -- and had said, you know, we don't think AHERF
14 earned \$6 million the last fiscal year, we
15 think AHERF may have suffered a loss, do you
16 know one way or the other whether that would
17 have had any effect on the business strategy
18 that AHERF was pursuing?

19 A. Assuming it had -- well, I think what it does
20 is it opens the door to a lot of questions.

21 Now, how they all get answered, I'm not sure,
22 but, you know, one family of questions is the
23 internal questions. I mean, why did we not
24 earn the \$6 million we thought we did? I mean,
25 is it an annual problem or is it just a

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1 and they don't turn in '94, they don't turn in
2 '95, and they don't turn by this hypothesis in
3 '96. At some point in time, you know, you can
4 have -- keep your loyalists, but at some point
5 people begin to say, well, look this
6 turn-around thing is all talk.

7 So that the '96 earnings were
8 important, not so much from the quantity, but
9 because they demonstrated that the thing was
10 turning, and they gave the board and finance
11 committee and everybody else a very encouraged,
12 warm feeling that things were really turning,
13 and then when they didn't turn -- and then 22
14 made us -- as I say, we really felt quite warm
15 for two weeks, and -- so those numbers were
16 important.

17 Q. Now, when the organization learned of the poor
18 performance in the first quarter of fiscal year
19 1998, the result was to undertake measures that
20 in hindsight turned out to be ineffective, is
21 that right?

22 A. I would say poorly executed by management.

23 Q. And what do you base that on?

24 A. Well, on the cost-cutting thing, I don't think
25 that was a horrendously impossible objective.

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1 Remember, the revenues were running about
 2 \$2 billion then. Five percent of \$2 billion is
 3 a hundred million. So you're talking about
 4 getting out -- I mean, it's a lot of money, but
 5 it's a percent of the revenues. It wasn't such
 6 a mind-bogglingly large percent. So I think
 7 that a right management could have taken those
 8 costs out, or at least certainly done more to
 9 the costs than were done.

10 The sale of the company thing, I
 11 don't know, I never had any confidence in that
 12 option and today don't. I just -- maybe I'm
 13 too much of a Scotsman or something, but I just
 14 don't see how you're going to sell something
 15 that loses \$40 million a quarter to anybody
 16 else for any meaningful amount of money. Maybe
 17 I'm wrong about that.

18 Q. Did you raise with anyone at the time these
 19 concerns you had about how AHERF was going to
 20 sell hospitals that were losing so much money?

21 A. Oh, yes.

22 Q. Whom did you raise that with?

23 A. I raised with Snyder. I raised it -- probably
 24 mentioned it to most of the finance committee
 25 or the audit committee or something. It was no

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1 there were just two.
 2 Q. Do you recall that in early 1998 AHERF entered
 3 into an exclusive arrangement with Vanguard to
 4 the exclusion of other potential purchasers of
 5 those assets?

6 A. No, I do not.

7 MR. MCCLENAHAN: Exclusive
 8 arrangement to do what?

9 MR. RYAN: To buy the assets.

10 MR. MCCLENAHAN: To buy the
 11 Philadelphia -- or some of the Philadelphia
 12 hospitals?

13 MR. RYAN: Right.

14 BY MR. RYAN:

15 Q. That's not something that you recall?

16 A. No, I do not.

17 Q. Did you ever meet with the investment bankers
 18 from Merrill Lynch & Company who were working
 19 with AHERF on that transaction?

20 A. I don't recollect meeting them. I don't think
 21 so.

22 Q. Do you see on the top of page 3 of your notes
 23 marked as Exhibit 1654 --

24 A. Um-hum.

25 Q. Well, could you perhaps read that first bullet

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1 secret where I stood on the subject, but on the
 2 other hand, it would have been imprudent in my
 3 judgment to try and torpedo or sink this
 4 scheme. I told you where I came from on the
 5 subject, but I don't walk on water, so I could
 6 have perfectly well have been a hundred percent
 7 wrong, and he could have sold the thing for
 8 billions of dollars, and I would have been
 9 proven wrong. So it would have been silly for
 10 anybody, I think, to try to sabotage them or do
 11 anything to Sheriff's efforts to sell the thing.
 12 So I let it be known I was skeptical, but still
 13 going to be supportive.

14 Q. Do you remember what Mr. Snyder's views were on
 15 that subject?

16 A. No, I can't speak for Bill or any -- I don't
 17 know where Bill would have come from.

18 Q. What response, if any, did Mr. Abdelhak provide
 19 to your concerns about difficulties in selling
 20 these hospitals?

21 A. Well, he was pretty positive of the opinion he
 22 could do it, and he rattled off some prospects
 23 he had, Tenet -- somebody by the name of Tenet,
 24 somebody by the name of Vanguard, I think, and
 25 I think he had a third prospect, although maybe

1 point for us?

2 A. Because of federal and state moves, 1997 and
 3 1998 had massive revenue reduction. Not
 4 occupancy. Not severity. Almost all payment
 5 rates. Admittedly problem makes it
 6 difficult -- admittedly problem make difficult
 7 Philadelphia than Pittsburgh.

8 Q. Was it your view back in fiscal year 1998 that
 9 it was the reduction in payment rates from
 10 federal and state governments that were driving
 11 a massive revenue reduction for AHERF?

12 A. Yes.

13 Q. And what do you remember about that?

14 A. Well, other than in principle, I remember the
 15 federal government cut back its payment rates.
 16 The State of Pennsylvania cut back its payment
 17 rates. The insurance companies either cut back
 18 their payments rates or dragged their payments
 19 terribly so that it hurt cash, but not
 20 necessarily the other, but that's about all I
 21 remember. I don't remember any more details
 22 than that.

23 Q. Let me mark, please, as Exhibit 1655, a
 24 document with Bates Nos. GOB 71626 through 36.
 25 ----

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1 the clinical point of view, we have the
 2 responsibility to take care of Philadelphia.
 3 Philadelphia is a particularly tough problem,
 4 because they were in the main inner city
 5 hospitals, and you got to take care of the
 6 inner city population, and you can understand
 7 that line of logic.

8 MR. RYAN: All right. Why don't we
 9 break now for the day, and we'll resume in the
 10 morning.

11 THE WITNESS: Same time, same
 12 station?

13 MR. RYAN: Yes.

14 THE VIDEOGRAPHER: We're now going
 15 off the record. The time on the screen is
 16 4:30.

17 - - -
 18 (The proceedings were temporarily
 19 adjourned at 4:30 p.m.)
 20 - - -

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1 COMMONWEALTH OF PENNSYLVANIA) CERTIFICATE
 2 COUNTY OF ALLEGHENY) SS:
 3 I, JoAnn M. Brown, RMR, CRR, a Court Reporter
 4 and Notary Public in and for the Commonwealth of
 5 Pennsylvania, do hereby certify that the witness, J. .
 6 DAVID BARNES, was by me first duly sworn to testify
 7 to the truth; that the foregoing deposition was taken
 8 at the time and place stated herein; and that the
 9 said deposition was recorded stenographically by me
 10 and then reduced to printing under my direction, and
 11 constitutes a true record of the testimony given by
 12 said witness.

13 I further certify that the inspection, reading
 14 and signing of said deposition were NOT waived by
 15 counsel for the respective parties and by the
 16 witness.

17 I further certify that I am not a relative or
 18 employee of any of the parties, or a relative or
 19 employee of either counsel, and that I am in no way
 20 interested directly or indirectly in this action.

21 IN WITNESS WHEREOF, I have hereunto set my hand
 22 and affixed my seal of office this 11th day of July,
 23 2003.

24 _____
 25 Notary Public

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1 COMMONWEALTH OF PENNSYLVANIA) E R R A T A
 2 COUNTY OF ALLEGHENY) S H E E T

3 I, J. DAVID BARNES, have read the foregoing
 4 pages of my deposition given on Tuesday, July 8,
 5 2003, and wish to make the following, if any,
 6 amendments, additions, deletions or corrections:
 7 Page/Line Should Read Reason for Change

8
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 14
 15
 16
 17
 18
 19 In all other respects, the transcript is true and
 20 correct.

21 _____ J. DAVID BARNES

22 Subscribed and sworn to before me this
 23 _____ day of _____, 2003.
 24 _____
 25 Notary Public
 AKF Reference No. JB76268

In The Matter Of:

**AHERF v.
PRICEWATERHOUSECOOPERS**

J. DAVID BARNES

July 9, 2003

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BARNES, J. DAVID - Vol. 2



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J. DAVID BARNES

<p>1 statements for fiscal year 1997?</p> <p>2 A. No, I do not.</p> <p>3 Q. All right. I'm done with that document.</p> <p>4 A. Okay.</p> <p>5 Q. Let me mark, please, as Exhibit 1660 a one-page</p> <p>6 document with Bates No. DBR-AA 14574.</p> <p>7 -----</p> <p>8 (Exhibit 1660 marked for identification.)</p> <p>9 -----</p> <p>10 MR. MCCLENAHAN: Let him take a</p> <p>11 minute to read through it before you start</p> <p>12 asking questions if you don't mind?</p> <p>13 MR. RYAN: No. Sure.</p> <p>14 A. I've read it.</p> <p>15 Q. Do you recall Exhibit 1660 being handed out at</p> <p>16 either the meeting of the full AHERF board or</p> <p>17 the finance committee on October 30, 1997?</p> <p>18 A. No, I do not.</p> <p>19 Q. Do you recall receiving from AHERF management</p> <p>20 schedules of this type that attempted to</p> <p>21 quantify the impact of recent legislative</p> <p>22 changes on AHERF's operations?</p> <p>23 A. Yes, from time to time.</p> <p>24 Q. And this schedule appears to show a total</p> <p>25 impact of \$99 million. Do you see that on the</p>	<p>Page 222</p> <p>1 A. I know what it says on the face on it, but I</p> <p>2 can't sit here and certify that, my God, that</p> <p>3 is what it purports to be.</p> <p>4 Q. All right. It purports to be a set of audited</p> <p>5 financial statements for the AHERF organization</p> <p>6 for fiscal year 1996, correct?</p> <p>7 A. Correct.</p> <p>8 Q. And I can represent to you that we got this out</p> <p>9 of the documents that had been provided to us</p> <p>10 as having come from your files. If you could</p> <p>11 turn to the AHERF consolidated balance sheet</p> <p>12 which is on the page with the Bates number on</p> <p>13 the bottom right JB 01607.</p> <p>14 A. Um-hum.</p> <p>15 Q. Does that look like your handwriting where you</p> <p>16 have circled the cash and cash equivalents in</p> <p>17 the first row of the consolidated balance</p> <p>18 sheet?</p> <p>19 A. Probably.</p> <p>20 Q. Do you know why you circled that \$1,539,000</p> <p>21 figure?</p> <p>22 A. I guess because it's such a modest amount, it</p> <p>23 drew my attention, and the circle is to draw my</p> <p>24 attention to it again.</p> <p>25 Q. It seemed to you like a low amount of cash on</p>
<p>1 bottom right?</p> <p>2 MS. MEADEN: Objection.</p> <p>3 A. It says \$99 million, but I don't know that I</p> <p>4 know what that means.</p> <p>5 Q. All right. Do you recall being told by</p> <p>6 management that the estimated negative impacts</p> <p>7 so stated with these legislative changes were</p> <p>8 in that order of magnitude?</p> <p>9 A. The number that I have in my mind as a</p> <p>10 generality is \$100 million. Whether that's</p> <p>11 this number or not, I don't know.</p> <p>12 Q. Okay. Let me mark now as Exhibit 1661 a</p> <p>13 document with Bates Nos. JB 01602 through 1714.</p> <p>14 -----</p> <p>15 (Exhibit 1661 marked for identification.)</p> <p>16 -----</p> <p>17 A. I've got to get some coffee.</p> <p>18 Q. Please. Please go ahead.</p> <p>19 Do you recognize Exhibit 1661,</p> <p>20 Mr. Barnes?</p> <p>21 A. I guess I'd have to answer no. I mean, I don't</p> <p>22 know of all these damn exhibits which one is</p> <p>23 which. So, no.</p> <p>24 Q. I'm sorry. I'm talking about these exhibits</p> <p>25 that I've just handed to you?</p>	<p>Page 223</p> <p>1 hand for an organization of AHERF's size, did</p> <p>2 it not?</p> <p>3 A. That's correct.</p> <p>4 Q. Do you recall asking anyone about the low</p> <p>5 amount of cash on hand?</p> <p>6 A. No, I don't. I don't recollect asking anyone</p> <p>7 about the cash.</p> <p>8 Q. If you could turn, please, to the next page.</p> <p>9 This is headed AHERF Consolidated Statement of</p> <p>10 Operations for the Year Ended June 30, 1996?</p> <p>11 A. Yes, sir.</p> <p>12 Q. And I believe you testified yesterday a couple</p> <p>13 times about a \$6 million figure. Is that the</p> <p>14 \$6,547,000 identified here as net income before</p> <p>15 extraordinary item and change in accounting</p> <p>16 principles?</p> <p>17 A. That's correct. That is the number.</p> <p>18 Q. The fiscal year 1996 income statement for AHERF</p> <p>19 did show, though, a net loss of \$11,837,000,</p> <p>20 did it not?</p> <p>21 A. No, I don't think so. If you're talking about</p> <p>22 what's implicitly operating net income, that's</p> <p>23 six million five. Then as this is entitled</p> <p>24 here, it's extraordinary loss on early</p> <p>25 extinguishment of debt which is not an annual</p>

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1 event, and income from change in accounting
 2 principles which is also not an annual event.
 3 So I think that their -- most properly read,
 4 that their net income on sort of an operating
 5 basis is six million five, and these two as
 6 mentioned here are extraordinary and not usual,
 7 not items that would occur periodically or
 8 annually.

9 Q. All right. So I take it then that you felt
 10 that the \$6,547,000 in net income for
 11 extraordinary item and change in accounting
 12 principles was more relevant to you than the
 13 \$11,837,000 net loss? How would you
 14 characterize it? I'm not trying to put words
 15 in your mouth.

16 MR. MCCLENAHAN: How would he
 17 characterize what? I mean, they're both there.
 18 What do you mean how would he characterize it?

19 Q. Let me step back. The statement of operation
 20 does state that the net loss for fiscal year
 21 1996 for AHERF as a whole was a loss of
 22 \$11,837,000, right?

23 A. That's what it says right here.

24 Q. All right. But have I understood you right
 25 that you focused more on the positive

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1 investment income. What the transactions were
 2 that went into that, I do not know.

3 Q. All right. I mean, you did know that Coopers &
 4 Lybrand wasn't God, right?

5 A. I thought they were.

6 Q. Do you see the next row reads: Net assets
 7 released from restrictions used for operations,
 8 \$18,916,000?

9 A. Yes.

10 Q. Did you have an understanding as to what that
 11 row represented?

12 A. No, I don't. Today I couldn't tell you what it
 13 meant. I may have understood it at the time.
 14 I couldn't -- I don't recollect what it was.

15 Q. All right. You mentioned that you thought it
 16 was appropriate to get a view of how the
 17 organization was doing from an operating point
 18 of view. Did you consider whether it would be
 19 appropriate to look at operating income or loss
 20 before any investment income?

21 A. Well, I don't know that I understand the
 22 question. What would the \$66 million have been
 23 before -- after investment income was deducted
 24 out or whatever?

25 Q. Right. That would be a \$68 million loss,

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1 \$6,547,000 figure than on the \$11,837,000 net
 2 loss?

3 A. They were both important numbers. The one that
 4 I think -- if you're trying to get a grip on
 5 how is the organization doing from an operating
 6 point of view, the six million five is the more
 7 important number than the \$11.8 million, and
 8 the reason I think it's a more important number
 9 is because it is their sort of annual running
 10 rate, if you will. These other two numbers,
 11 the extinguishment of debt and the income from
 12 accounting principles, were not numbers that
 13 would be incorporated within the scope of what
 14 you'd call the annual running rate.

15 Q. All right. Let me ask you about the fourth row
 16 here on the income statement. Do you see the
 17 row that reads investment income \$74,075,000?

18 A. Yes.

19 Q. Did you have an understanding as to what that
 20 represented?

21 A. No. On these audited -- in terms of -- I
 22 would -- these are audited statements.
 23 Accepted audited statements, at least at that
 24 time frame, is gospel. The numbers are from
 25 God. No, I knew it was \$74 million of

1 right, operating loss?

2 A. Only if the investment income was a one-time
 3 non-occurring thing. Investment income
 4 could -- if it's up there and carried as
 5 income, could be a continuing revenue for ad
 6 nauseam.

7 Q. Do you know -- strike that.

8 Did you consider in 1996 whether
 9 fiscal year 1996 had been a particularly good
 10 year for the stock market?

11 MR. MCCLENAHAN: You mean back at
 12 that time?

13 MR. RYAN: Yes.

14 BY MR. RYAN:

15 Q. Did you, when you were reviewing these
 16 financial statements in 1996, consider whether
 17 AHERF's investment income for fiscal year 1996
 18 was larger than it would be on a recurring
 19 basis due to the unusually strong performance
 20 of the stock market that year?

21 A. I don't recollect the stock market action then,
 22 but you'll see from time to time comments that
 23 I make that the financial statements are -- I
 24 think I made it somewhere in the minutes that
 25 they are good from -- acceptable from a

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<p>1 quantitative point of view, but poor from a 2 qualitative point of view. I made them with 3 respect to the next year, and what I was 4 alluding to when I said that was too much 5 reliance on investment income.</p> <p>6 Q. That was something that you perceived back in 7 1996 as well?</p> <p>8 A. Oh, sure.</p> <p>9 Q. Do you know whether the \$18,916,000 in revenue 10 identified as net assets released from 11 restrictions used for operations was a 12 one-time, non-recurring event?</p> <p>13 A. I do not.</p> <p>14 Q. If it was, then you would agree that it might 15 be appropriate to back that out to get a view 16 of recurring operating income or loss, right?</p> <p>17 A. Well, these are really audited statements, you 18 know, from a very fine firm. I, A, am not an 19 accountant, so I don't know what's right. I 20 think that the man on the street has a tendency 21 to accept these audited statements as fully 22 correct, and if it belongs there, that's where 23 it's been put.</p> <p>24 Q. Do you recall asking anyone what net assets 25 released from restrictions used for operations</p>	<p>1 net income to the depreciation. That showed in 2 this year this enterprise had, roughly, 3 \$101 million of cash flow, which was a pretty 4 good sum. So if the numbers had been good -- 5 I'm not saying they weren't good, but if those 6 had been good numbers, that's a pretty generous 7 amount of cash flow, cash that they had to work 8 with to manage their problems.</p> <p>9 Q. All right. And that was a financial measure 10 that Coopers & Lybrand did not present, but 11 that you calculated independently based on 12 figures contained in the Coopers & Lybrand 13 audit to the financial statements?</p> <p>14 A. That's correct.</p> <p>15 Q. Let me mark, please, as Exhibit 1662 a document 16 with Bates Nos. PRBO 09600246.</p> <p>17 ----- 18 (Exhibit 1662 marked for identification.) 19 -----</p> <p>20 BY MR. RYAN:</p> <p>21 Q. Let me just ask you first, for the record, do 22 you see these appear to be minutes of finance 23 committee of the board of trustees of AHERF for 24 a meeting held on Friday, June 20, 1997?</p> <p>25 A. That's correct.</p>
<p>1 were?</p> <p>2 A. We may have discussed it, but I don't recollect 3 it.</p> <p>4 Q. This package includes, in addition to the 5 consolidated AHERF financial statements, 6 separate financial statements for various AHERF 7 affiliates or obligated groups, right?</p> <p>8 A. Um-hum.</p> <p>9 Q. At the time back in 1996, did you review those 10 financial statements separately?</p> <p>11 A. The committee didn't. I don't recollect 12 reviewing them separately. When I read the 13 material, I obviously looked at them.</p> <p>14 Q. Okay. So, I mean, you personally did review 15 all of these individual affiliate statements?</p> <p>16 A. Whatever is in the package, I read.</p> <p>17 Q. And was it your practice at all in reviewing 18 the financial statements to review liquidity at 19 AHERF or any of its affiliates?</p> <p>20 A. Not in -- there were comments made and 21 information given, as you've seen through 22 various things, that the money was maybe tight, 23 but I put more emphasis on liquidity by -- 24 maybe it's a half-baked approach, but by 25 looking at calculating cash flow by adding the</p>	<p>1 Page 231</p> <p>1 Q. And what I'm going to ask you about, 2 Mr. Barnes, is Section 2, Additions to Agenda, 3 the paragraph on the bottom of the first page, 4 but, again, feel free to look at any other 5 portion of the minutes.</p> <p>6 A. Okay.</p> <p>7 Q. Do you recall this discussion, Mr. Barnes?</p> <p>8 A. No, I don't.</p> <p>9 Q. Do you see the first sentence in the paragraph 10 to which I called your attention reads: 11 Mr. Barnes announced a discussion of a possible 12 intercompany financing arrangement? Do you 13 know to what that refers?</p> <p>14 A. Other than what's contained here in this 15 paragraph, I don't recollect that discussion at 16 this meeting date.</p> <p>17 Q. All right. Do you recall generally the issue 18 of pursuing a sale/leaseback arrangement in the 19 Delaware Valley?</p> <p>20 A. I had some familiarity that a sale/leaseback -- 21 that some leasebacks had been done, but I can 22 recollect any conversations relating 23 specifically to them vis-a-vis the Delaware 24 Valley nor anyplace else.</p> <p>25 Q. Why did AHERF engage in sale/leasebacks to your</p> <p>1 Page 232</p>

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<p>1 time frame, you were concerned about issues of 2 how much reserves at Allegheny General Hospital 3 were left for intercompany borrowings?</p> <p>4 A. No, I do not at that point in time, or, no, I 5 do not recall any particular concerns.</p> <p>6 Q. Are you able to place in time when you first 7 started having such concerns?</p> <p>8 MR. MCCLENAHAN: Objection. I'm not 9 sure he said he ever had such concerns.</p> <p>10 Q. All right. Did you at some point have concerns 11 about how much money was left at Allegheny 12 General Hospital to advance to the Delaware 13 Valley?</p> <p>14 A. No, because at a point in time where that might 15 have become critical, I was told that they were 16 repaying their loans. That is, they being the 17 east was repaying the loans to the west.</p> <p>18 This credit committee issue is one 19 that bobbed along from this time frame until 20 the spring of '98 when it was sort of 21 terminated or put on the shelf, I guess, is a 22 better term.</p> <p>23 Q. Why was it put on the shelf?</p> <p>24 A. Because I was told that the Delaware companies 25 were repaying the loans to the west, and I told</p>	<p>Page 238</p> <p>1 ahead.</p> <p>2 BY MR. RYAN:</p> <p>3 Q. Exhibit 1662 and 1663 suggests that you and 4 other members of the finance committee knew of 5 the intercompany advances at least by June 6 1997, is that right?</p> <p>7 A. Oh, yes.</p> <p>8 Q. Do you know whether you had known about the 9 intercompany advances previously?</p> <p>10 A. They were implicit in the Delaware Valley 11 transactions from day one.</p> <p>12 Q. All right. It didn't come as a surprise to 13 you --</p> <p>14 A. No, no. It was implicit.</p> <p>15 Q. -- to learn --</p> <p>16 A. It was to totally implicit in the transaction, 17 when we bought the Delaware Valley properties, 18 we may have invested something in them to turn 19 them around and make them work.</p> <p>20 Q. Okay. Let me just ask again so we get the full 21 question and answer on the record.</p> <p>22 It didn't then come as a surprise to 23 you to learn that the monies had been advanced 24 from the west to support operations in the 25 east?</p> <p>Page 240</p>
<p>1 then whoever I was talking to that rather than 2 having the finance department spend a lot of 3 time researching and thinking through how you 4 make this loan committee work well, I would 5 rather they'd spend the time saving money on 6 cost control and saving funds rather than 7 thinking through the details of the finance 8 committee -- or loan facility if we're not 9 going to be making loans.</p> <p>10 Q. So you thought that there was no need for an 11 internal loan committee to meet, is that right?</p> <p>12 A. That's correct.</p> <p>13 Q. Do you know whether there ever was a meeting of 14 an internal loan committee?</p> <p>15 A. I do not. I don't think there was an internal 16 loan committee, so I don't think it ever met. 17 There may have been meetings at the resource 18 committees east and west, but I don't -- any 19 that I were involved with never met.</p> <p>20 Q. Exhibit 1662 and 63 suggest that you and others 21 on the finance committee --</p> <p>22 MR. MCCLENAHAN: Which exhibits are 23 they?</p> <p>24 MR. RYAN: The last two exhibits.</p> <p>25 MR. MCCLENAHAN: Okay. This one? Go</p>	<p>Page 239</p> <p>1 A. Oh, no. Absolutely not.</p> <p>2 MR. MCCLENAHAN: Is this a good time 3 to take a recess?</p> <p>4 MR. RYAN: Sure. We can take a quick 5 break.</p> <p>6 THE VIDEOGRAPHER: We're now going 7 off the record. The time on the screen is 8 10:17.</p> <p>9 ----</p> <p>10 (There was a recess in the proceedings.)</p> <p>11 ----</p> <p>12 THE VIDEOGRAPHER: We're now back on 13 the record. The time on the screen is 10:26.</p> <p>14 MR. RYAN: Let me mark, please, as 15 Exhibit 1664 a one-page document with Bates No. 16 RS 00459.</p> <p>17 ----</p> <p>18 (Exhibit 1664 marked for identification.)</p> <p>19 ----</p> <p>20 BY MR. RYAN:</p> <p>21 Q. Do you see that Exhibit 1664 is a memo from 22 Sherif Abdelhak to you dated January 11, 1998?</p> <p>23 A. Um-hum.</p> <p>24 Q. And it begins: This will confirm your 25 agreement to chair an internal loan committee</p> <p>Page 241</p>

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<p style="text-align: right;">Page 242</p> <p>1 for AHERF?</p> <p>2 A. That's what the letter says.</p> <p>3 Q. Do you recall Mr. Abdelhak asking you to chair</p> <p>4 such a committee?</p> <p>5 A. No.</p> <p>6 Q. Do you recall anybody else asking you to chair</p> <p>7 such a committee?</p> <p>8 A. No.</p> <p>9 Q. Do you know how it came about that you were to</p> <p>10 be the chair of the committee?</p> <p>11 A. As I told you before the break, this is an</p> <p>12 issue -- this loan committee issue has been one</p> <p>13 that had been perking along since June of last</p> <p>14 year, whether -- and only -- somebody gave</p> <p>15 Sheriff a hard time about the intercompany loans</p> <p>16 or something like that, something. He was</p> <p>17 given a hard time about something, so he</p> <p>18 decided in this time frame that he would</p> <p>19 reconstitute the conversations, and my</p> <p>20 suspicion is that this confirmation that he</p> <p>21 uses here dates back some many matter of</p> <p>22 months. All those conversations are the</p> <p>23 subject of whether it made sense to do it,</p> <p>24 whether it didn't, and so forth.</p> <p>25 Q. Thank you.</p>	<p style="text-align: right;">Page 244</p> <p>1 -----</p> <p>2 (Exhibit 1665 marked for identification.)</p> <p>3 -----</p> <p>4 BY MR. RYAN:</p> <p>5 Q. If you could just take a moment to review this</p> <p>6 letter, please.</p> <p>7 A. Um-hum.</p> <p>8 Q. Now, Exhibit 1665 is a letter addressed to you</p> <p>9 co-signed by Anthony Sanzo and Joseph Dionisio,</p> <p>10 is that right?</p> <p>11 A. That's correct.</p> <p>12 Q. Do you recall receiving this letter?</p> <p>13 A. Yes.</p> <p>14 Q. And what do you recall about that?</p> <p>15 A. Well, when you say what did I recall about</p> <p>16 that, it ended up in the in-basket, and I</p> <p>17 picked it up and there it was. I don't know</p> <p>18 what you mean what do I recall about receiving</p> <p>19 it?</p> <p>20 Q. Did you discuss the substance of this letter</p> <p>21 after you read it with either Mr. Sanzo or</p> <p>22 Mr. Dionisio?</p> <p>23 A. Yes.</p> <p>24 Q. And what do you recall about that conversation</p> <p>25 or conversations?</p>
<p style="text-align: right;">Page 243</p> <p>1 Do you know who was giving</p> <p>2 Mr. Abdelhak a hard time about the intercompany</p> <p>3 advances?</p> <p>4 A. No, I don't.</p> <p>5 Q. Do you remember what views any of the other</p> <p>6 individuals who are listed here as people who</p> <p>7 have agreed to serve as members of an internal</p> <p>8 loan committee may have expressed on the</p> <p>9 subject of the intercompany loans?</p> <p>10 A. No, I -- no.</p> <p>11 Q. Do you recall any trustees who you would</p> <p>12 consider to have been either strong proponents</p> <p>13 or strong critics of the intercompany loans?</p> <p>14 A. As individuals, no, but basically the western</p> <p>15 reserve, whatever that committee was --</p> <p>16 Q. Resource management?</p> <p>17 A. Yeah, resource management committee. -- I</p> <p>18 think was concerned about it from the western</p> <p>19 point of view, which, mainly, at that point in</p> <p>20 time meant the AGH point of view, who was the</p> <p>21 principal supplier of funds. Their concern</p> <p>22 legitimately is how much was a reasonable</p> <p>23 amount to lend to the eastern hospitals.</p> <p>24 Q. Let me mark, please, as Exhibit 1665 a two-page</p> <p>25 document with Bates Nos. AMS 402168 to 69.</p>	<p style="text-align: right;">Page 245</p> <p>1 A. I told them that the loan committee and I</p> <p>2 had, in discussions with Sheriff, concluded it</p> <p>3 was not the highest and best use of the finance</p> <p>4 staff's time to set up a loan committee, and</p> <p>5 that, therefore, we hadn't gone -- had not gone</p> <p>6 ahead with it. I told him that I had planned</p> <p>7 to discuss this at the next meeting of the</p> <p>8 audit committee or the finance committee, and</p> <p>9 if they took issue with that, we would go ahead</p> <p>10 and do it.</p> <p>11 At this time frame, this was before</p> <p>12 the finance committee or the audit committee</p> <p>13 had agreed to my position on the matter, but it</p> <p>14 was somewhere along in here that I was -- had</p> <p>15 several negotiations, several conversations</p> <p>16 with Sheriff on that issue, and the reason I</p> <p>17 felt it was unnecessary was they had told me</p> <p>18 that they were repaying the loans -- that the</p> <p>19 east was repaying the loans to the west.</p> <p>20 Q. And this was a conversation you had with</p> <p>21 Mr. Sanzo?</p> <p>22 A. No, no. Well, there are two conversations</p> <p>23 floating around here. The Abdelhak</p> <p>24 conversations related to the -- bringing the</p> <p>25 loan committee into being. The other relates</p>

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1 recall expressing the view to representatives
 2 of MBIA that you were aware of the accounts
 3 payable squeeze?
 4 A. Yes.
 5 Q. Do you recall a discussion at all with MBIA
 6 about the severity of the accounts payable
 7 squeeze?
 8 A. I do not.
 9 Q. Do you remember anything that the
 10 representatives from MBIA may have said about
 11 AHERF's accounts payable squeeze?
 12 A. I do not.
 13 Q. Do you recall, with reference to the final
 14 bullet point in this section of the memo, any
 15 discussion with representatives of MBIA about
 16 how you and Mr. Gumberg saw one system,
 17 although the doctors saw two, east and west?
 18 A. I don't recollect that conversation.
 19 Q. Do you recall holding the view at the time that
 20 you saw AHERF as one system, whereas members of
 21 the medical staff tended to see the
 22 organization in terms of east versus west?
 23 A. I think, generally, the -- I, and I think
 24 generally the AHERF trustees saw the one-system
 25 thing, but I don't -- I have no reason to

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1 Mr. Barnes.
 2 A. Okay.
 3 Q. Do you recall receiving this letter from
 4 Ms. Karleen Strayer of MBIA addressed to you
 5 and Mr. Gumberg?
 6 A. Yes, I do.
 7 Q. And did you understand this to be a follow-up
 8 of the April 29 meeting we discussed that you
 9 and Mr. Gumberg had with MBIA?
 10 A. Yes.
 11 Q. And MBIA was providing you here with
 12 information on quality hospitals that did not
 13 own a medical school?
 14 A. Um-hum.
 15 Q. And was it your understanding that MBIA was
 16 expressing the view that Allegheny General
 17 Hospital didn't need to own a medical school to
 18 be a quality hospital?
 19 MS. MEADEN: Objection.
 20 A. I don't know how much further it goes than this
 21 de facto. They say that this is a group that
 22 doesn't own a medical school.
 23 Q. Had you heard that view expressed by anybody
 24 before you heard it from MBIA in the spring of
 25 1998?

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1 concur in the view that the doctors see east
 2 and west. I just don't know. I don't know
 3 that that's true; I don't know that that's not
 4 true. I have no knowledge of it at all.
 5 Q. Understood.
 6 MR. RYAN: Okay. We need to pause
 7 for change of the videotape, so why don't we
 8 take a short break.
 9 THE VIDEOGRAPHER: We're now going
 10 off the record. The time on the screen is
 11 11:08.
 12 ----
 13 (There was a recess in the proceedings.)
 14 ----
 15 THE VIDEOGRAPHER: We're now back on
 16 the record. The time on the screen is 11:18.
 17 MR. RYAN: Let me mark, please, as
 18 Exhibit 1668 a document with Bates Nos.
 19 JB 03755 to 56.
 20 ----
 21 (Exhibit 1668 marked for identification.)
 22 ----
 23 BY MR. RYAN:
 24 Q. And once you've had a chance to review that
 25 letter, if you could just let me know, please,

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1 A. Not that I recollect.
 2 Q. If you had heard that view expressed earlier,
 3 do you know one way or the other how that would
 4 have affected decisions taken by the AHERF
 5 board of trustees?
 6 MR. MCCLENAHAN: Object to the form
 7 of the question. It's hopelessly vague, but
 8 you can answer it if you're able to.
 9 A. Well, this would, you know, sort of fly in the
 10 face of the logic that had prevailed for a long
 11 time. So whoever had this issue, they had the
 12 burden of proof of getting people to accept it,
 13 which, I guess, maybe you could.
 14 Then the second question is, okay,
 15 this is the ones that don't have a medical
 16 school affiliation. What's the other side of
 17 the coin? How many do? That's all I can see
 18 that's in this at earlier times. I don't know
 19 what -- I have no idea what you'd have saw if
 20 you asked the other side of the coin, which
 21 hospitals do have a medical school affiliation?
 22 You might have a list that's three times this
 23 long. I don't know.
 24 Q. After you received this June 9, 1998 letter
 25 from MBIA, did you do anything to follow up to

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1 learn any additional information on this topic?
 2 A. No.
 3 Q. Let me mark, please, as Exhibit 1669 a one-page
 4 letter dated -- Bates stamped, rather, TACO
 5 52826.
 6 - - -
 7 (Exhibit 1669 marked for identification.)
 8 - - -

9 BY MR. RYAN:

10 Q. If you could let me know, Mr. Barnes, when
 11 you've had a chance to review the letter.
 12 A. I've read it.
 13 Q. This is a June 5, 1998 letter from W.P. Snyder,
 14 III to Sheriff Abdelhak?
 15 A. That's correct.
 16 Q. Have you seen this letter before?
 17 A. Yes.
 18 Q. This is the letter in which Mr. Snyder informed
 19 Mr. Abdelhak that the executive committee was
 20 removing him as president and chief executive
 21 officer of AHERF?
 22 A. That's correct.
 23 Q. And there's reference here to a meeting of the
 24 executive committee duly called and held on
 25 June 5, 1998. Do you recall that meeting?

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1 of that, I went and talked to Mr. Snyder and
 2 learned that other people had been talking with
 3 Mr. Snyder. So Mr. Snyder then terminated --
 4 or then agreed to have this committee
 5 meeting -- or this executive committee meeting
 6 which resulted in his termination.

7 Q. Who was the lawyer whom you consulted?
 8 A. Queenan. Chuck Queenan. C.J. Queenan.
 9 Q. He's a lawyer at the law firm of Kirkpatrick &
 10 Lockhart?
 11 A. Um-hum.
 12 Q. And you knew Mr. Queenan, also, because he was
 13 a member of the board of AHERF or one of its
 14 affiliates?
 15 A. No. He was not a member of the board of AHERF.
 16 I don't think he was a member of anything else.
 17 Q. Had you interacted with Mr. Queenan on
 18 AHERF-specific matters before?
 19 A. Very little.
 20 Q. Did those matters involve your asking him for
 21 legal advice?
 22 A. No, I wasn't asking for legal advice, so the
 23 answer is no, I guess.
 24 Q. What were those other matters where you spoke
 25 with Mr. Queenan about AHERF?

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1 A. Yes.
 2 Q. And what do you remember about that meeting?
 3 A. I recall the meeting. The issue -- the issue
 4 was the termination or non-termination of
 5 Mr. Abdelhak. The committee decided in the
 6 affirmative to terminate him, and that, of
 7 course, was what precipitated this letter.
 8 Q. How long in advance of that meeting did you
 9 learn that there was consideration being given
 10 to terminating Mr. Abdelhak?
 11 A. I can't recollect a date -- a particular date
 12 where that would have been -- have occurred,
 13 put it that way.
 14 Q. But you heard about that at some point before
 15 the actual meeting that day?
 16 A. I didn't hear about it so much as, perhaps,
 17 among others, but in any case, precipitated it.
 18 Q. But what role did you play in precipitating it?
 19 A. Well, I ultimately lost confidence in Sheriff,
 20 and so -- and I didn't really know how you go
 21 about removing somebody in that sort of a
 22 circumstance, so I went to a lawyer who has
 23 been a good friend and had some relationship
 24 with AHERF, a very senior lawyer, and asked him
 25 how one went about this, and as a consequence

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1 A. Sheriff had mentioned some time in, I guess, the
 2 May period of -- this is very foggy in my
 3 mind -- of perhaps a substantial write-off in
 4 the east or perhaps the accounting people in
 5 the east had not done things appropriately, and
 6 so I had talked about let's investigate and get
 7 the facts, and I think Sheriff and I had talked
 8 with Queenan in the May time frame on that
 9 issue, but I'm not really clear on the details
 10 of that affair.
 11 Q. Was it your understanding that Mr. Queenan was
 12 to investigate this accounting issue?
 13 A. I guess he was really -- our real consultation
 14 was to ask him what we would do about it, and
 15 if he volunteered to help us, then so be it.
 16 Q. Did you ever hear back from Mr. Queenan about
 17 what the results may have been of any
 18 investigation?
 19 A. I don't think he had time to do any work -- any
 20 significant work until the termination of
 21 Sheriff.
 22 Q. Did you ever hear back from him at all about
 23 any work he may have done?
 24 A. No. He had done nothing that can I recollect.
 25 Q. So after you spoke with Mr. Queenan, you went

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<p>1 to speak with the chairman of the board, 2 Mr. Snyder, is that right?</p> <p>3 A. That's correct. As I recollect, that's 4 correct.</p> <p>5 Q. And what did you tell Mr. Snyder in that 6 meeting?</p> <p>7 A. I told him that I had lost my confidence in 8 Abdelhak, and that I strongly urged that we 9 ought to terminate him and replace him with 10 someone else.</p> <p>11 Q. Did Mr. Snyder say anything to you about who 12 else had approached him about terminating 13 Mr. Abdelhak?</p> <p>14 A. No, I can't -- he perhaps did, but I can't 15 recollect any comments of Snyder.</p> <p>16 Q. Did you speak to anybody else other than 17 Mr. Queenan and Mr. Snyder about whether 18 Mr. Abdelhak should be terminated before this 19 executive committee meeting?</p> <p>20 A. I can't recollect any.</p> <p>21 Q. Do you remember hearing something about a 22 petition among doctors at Allegheny General 23 Hospital to remove Mr. Abdelhak?</p> <p>24 A. No.</p> <p>25 Q. Did you give any consideration as to whether</p>	<p>1 express any views to you at that meeting about 2 what he thought about whether Mr. Abdelhak 3 should be terminated or not?</p> <p>4 A. I don't recollect whether he did or didn't.</p> <p>5 Q. Who succeeded Mr. Abdelhak as chief executive 6 officer of AHERF?</p> <p>7 A. Mr. Sanzo.</p> <p>8 Q. And how was Mr. Sanzo selected for that 9 position?</p> <p>10 A. He was -- his name was put forth before a 11 committee, I presume the same committee, and it 12 was agreed that he would be, among the horses 13 we had, a good candidate.</p> <p>14 Q. Do you recall who nominated Mr. Sanzo for the 15 position?</p> <p>16 A. I cannot recall that.</p> <p>17 Q. Do you recall whether there were any other 18 candidates considered to replace Mr. Abdelhak 19 as CEO?</p> <p>20 A. I do not recall any other candidates.</p> <p>21 Q. Did you give any consideration to bringing 22 anybody in from outside the organization to 23 provide fresh outside leadership?</p> <p>24 A. Not in that time frame, no.</p> <p>25 Q. Was there any time frame in which you</p>
<p>1 the executive committee should remove 2 Mr. Abdelhak or whether that was an issue for 3 the full board of trustees?</p> <p>4 A. I did not, no.</p> <p>5 Q. Do you know whether any other members of the 6 board of trustees other than those on the 7 executive committee were consulted before this 8 meeting?</p> <p>9 A. I do not know that.</p> <p>10 Q. What can you recall about the views that may 11 have been expressed by those who attended the 12 June 5, 1998 executive committee meeting?</p> <p>13 A. I can't recollect the views of the 14 individual -- of the people that were there.</p> <p>15 Q. Do you remember whether you spoke out at that 16 meeting in favor of removing Mr. Abdelhak from 17 his position?</p> <p>18 A. I do not recollect whether I did or did not.</p> <p>19 Q. Do you remember anybody expressing a contrary 20 view and urging that Mr. Abdelhak be retained?</p> <p>21 A. No, I do not remember that either.</p> <p>22 Q. I believe you mentioned that when you spoke to 23 Mr. Snyder prior to the June 5 meeting, he told 24 you that others had approached him about 25 terminating Mr. Abdelhak. Did he himself</p>	<p>1 considered that?</p> <p>2 A. No.</p> <p>3 Q. Do you remember any other member of the board 4 of trustees suggesting that somebody be brought 5 in from the outside to be CEO?</p> <p>6 A. I do not remember anybody doing that.</p> <p>7 Q. Do you recall that by this time, Dr. Kaye had 8 resigned from his position?</p> <p>9 A. No, I don't recall that.</p> <p>10 Q. Did you ever learn why Dr. Kaye resigned?</p> <p>11 A. I don't remember -- I don't recollect knowing 12 why Kaye resigned other than the general broad 13 range of problems that we're all familiar with.</p> <p>14 Q. I take it then that you never spoke to Dr. Kaye 15 about that matter?</p> <p>16 A. No, I don't recollect talking with Dr. Kaye 17 about that.</p> <p>18 Q. What led you to -- well, strike that. 19 Did you believe in June 1998 that 20 Mr. Sanzo would be a good CEO for AHERF?</p> <p>21 A. Well, things were moving very rapidly then. 22 You had to have a horse. I mean, we couldn't 23 necessarily worry about whether this is the 24 best horse. You had to have a horse. I 25 thought he was a good candidate for the job at</p>

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1 last two days to mention an entity known as
 2 AHSPIC, the Allegheny Health Services Provider
 3 Insurance Company?

4 A. To my knowledge, we have not.

5 Q. Is that an entity with which you had
 6 familiarity while you were on the AHERF board?

7 A. Yes.

8 Q. That was an insurance company?

9 A. Yes.

10 Q. Did you attend meetings related to AHSPIC?

11 A. I attended their annual meeting.

12 Q. And where was their annual meeting held?

13 A. Grand Cayman.

14 Q. That's in the Cayman Islands?

15 A. Um-hum.

16 Q. And was it typical for a number of members of
 17 the board often accompanied by spouses to be on
 18 this trip?

19 MR. MCCLENAHAN: Objection to the
 20 form.

21 A. I really can't answer. I can't answer that. I
 22 don't know about the spouse part of the issue.
 23 Obviously, there were a number of people that
 24 attended the meeting, yes. The spouses, I
 25 don't know.

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1 Q. Okay. Were there a number of other members of
 2 the board of trustees of AHERF apart from you
 3 present at these meetings in the Cayman
 4 Islands?

5 A. I can't answer that. I don't know. I think it
 6 was -- my impression is it was AHERF -- I mean,
 7 AHSPIC, whatever it is. My impression is it
 8 was trustees of the insurance company who were
 9 there and not other people.

10 Q. I see. Did you think that there was anything
 11 inappropriate about these meetings in the
 12 Cayman Islands?

13 A. No. No. As you probably know, they were very
 14 common in the industry. You would get off the
 15 plane, and there would be the Pittsburgh people
 16 and the University of Pennsylvania people or
 17 somebody getting on the plane.

18 Q. And in your understanding, this had to do with
 19 rules governing offshore insurance companies
 20 that the meetings had to be held out of the
 21 country?

22 A. That's correct.

23 Q. Did you ever have occasion to discuss with
 24 anyone at AHERF a concept known as the bad
 25 bank?

1 A. No.
 2 Q. Is that a concept with which you are familiar?
 3 A. Yes.

4 Q. From your time at Mellon Bank?

5 A. My banking business, yeah.

6 Q. Do you recall ever talking about that with Dave
 7 McConnell?

8 A. No.

9 Q. Or any concept that was based on the bad bank
 10 idea?

11 A. No.

12 MR. RYAN: That's all I have. Thank
 13 you very much for your patience and your time
 14 over the last day-and-a-half, Mr. Barnes.

15 THE WITNESS: Thank you.

16 -----
 17 EXAMINATION
 18 -----

19 BY MR. WHITNEY:

20 Q. Mr. Barnes, my name is Richard Whitney. I'm
 21 representing the Creditors Committee in the
 22 litigation against PriceWaterhouseCoopers. I
 23 have just a few questions to ask you.

24 During the course of your deposition,
 25 there has been reference to a concern that you

1 expressed at least once, and perhaps more than
 2 once, at the AHERF board level which was about
 3 the quantity and quality of earnings. What is
 4 meant or what do you mean by quality of
 5 earnings?

6 A. That term was used in connection with the
 7 quantity, it was the \$22 million or the six,
 8 whatever the number was, but what I was
 9 concerned about in both years, but particularly
 10 in the year that they were \$22 million, was the
 11 organization was too reliant on investment
 12 income and needed to get things changed around
 13 so their core earnings were more -- were really
 14 doing the job rather than being reliant on
 15 investment income.

16 Q. Given the fact that AHERF was in the hospital
 17 business, what would its core earnings be?

18 A. Well --

19 MR. MCCLENAHAN: Do you mean what
 20 would the source of the earnings be?

21 MR. WHITNEY: Yes.

22 A. The source of the earnings -- the way AHERF was
 23 constructed, the source of the earnings would
 24 have been the top -- the revenue lines at the
 25 top minus expenses.

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<p style="text-align: right;">Page 298</p> <p>1 Q. In that AHERF was in the hospital business, a 2 source of earnings would be patient revenue, is 3 that right? 4 A. Yes. 5 Q. Would patient revenue be a core earning that 6 you were concerned about in 1995, 1996 and 7 1997? 8 A. Yes. 9 Q. You've testified that in reviewing financial 10 statements -- I believe you testified to this, 11 and if I'm wrong, you can correct me, but I 12 believe you said that your focus was on the 13 income statement or the statement of operations 14 more than the balance sheet, is that right? 15 A. That's correct. 16 Q. Why would that be? 17 A. Because I think that demonstrates what you're 18 earning from your efforts, and in the final 19 analysis, those earnings are what make it 20 possible for you to achieve your mission. 21 Q. From the standpoint of AHERF, and I want to -- 22 I'm going to be focusing my questions on that 23 10-15-96 audit committee meeting which was the 24 meeting which you testified yesterday was when 25 you were presented with the audited financial</p>	<p>1 MR. RYAN: Objection. 2 A. We were, as you know, basically trying to build 3 a viable medical system in the Philadelphia 4 market, the purpose of which was to really fund 5 a top quality medical school in Philadelphia, 6 and probably as good a measure of what kind of 7 progress we were making was the P&L. 8 Q. All right. When AHERF acquired these eastern 9 hospitals, was it your recollection that they 10 were profitable entities before AHERF acquired 11 them? 12 A. No, it was not. 13 Q. All right. Is it your recollection that at 14 least Mr. Abdelhak's suggestion was that 15 although not profitable, they could become 16 profitable under the AHERF umbrella because of 17 efficiencies to be acquired in the 18 consolidation of operations? 19 A. That's correct. 20 Q. Would a tracking of the statement of operations 21 from year to year to year provide you and other 22 members of the board, in your opinion, with 23 guidance as to whether or not that statement 24 was proven out? 25 MR. RYAN: Objection. Lack of</p>
<p style="text-align: right;">Page 299</p> <p>1 statement of AHERF for fiscal year 1996. 2 Focusing on 1996, was there anything about 3 AHERF that would cause you to be especially 4 interested in the statement of operations as 5 opposed to the balance sheet? 6 MR. RYAN: Objection. 7 A. Yes. It was important to the organization to 8 develop a good, healthy cash flow. 9 Q. You had testified yesterday, I believe, that 10 AHERF was pursuing strategies in the mid 1990's 11 that related to growth and incorporation of 12 hospitals and medical schools, physician 13 practices. Do you recall that testimony? 14 A. Yeah. 15 Q. In light of those strategies, I believe -- 16 strike that. I believe you also said that 17 those strategies had caused some short-term 18 cost to the organization, is that right? 19 A. That's correct. 20 Q. In light of those strategies and those costs 21 and in assessing AHERF's performance on a 22 year-to-year basis, would the income statement 23 or the statement of operations be especially 24 meaningful to you in gauging those operations 25 and the success of the strategy?</p>	<p>1 foundation as to other people and asks a 2 speculative question. 3 Q. All right. Let's leave the other members of 4 the board out of it. Good point. 5 From the standpoint of your own 6 assessment of whether or not what Mr. Abdelhak 7 was stating had validity, would an analysis of 8 the statement of operations of AHERF from year 9 to year to year be probative evidence? 10 MR. RYAN: Objection. Asks for 11 opinion testimony from a fact witness. 12 MR. WHITNEY: Um-hum. 13 A. It certainly was to me. 14 Q. All right. I want to show you or -- well, 15 before I do, the document that's there on the 16 top right there on that pile, could you pull 17 that out again for me, and you indicated, I 18 believe, that this Exhibit 1597 that Mr. Ryan 19 showed you last in his questioning is a 20 document that you don't recall seeing before, 21 is that right? 22 A. That's correct. 23 Q. You see that it's titled Delaware Valley 24 Hospitals FY '97 Use of Cushions. 25 In October of 1996, Mr. Barnes, do</p>

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1 you recall whether you knew -- you had ever
 2 heard the term cushions before?

3 MR. MCCLENAHAN: Do you mean in the
 4 context of --

5 MR. WHITNEY: Accounting.

6 A. No, I didn't. I had no knowledge of it as an
 7 accounting term.

8 Q. All right. There is testimony in this case
 9 that AHERF's financial people used general
 10 reserves or cushions, set asides from previous
 11 years to smooth out or improve earnings in a
 12 subsequent year. Were you aware of that?

13 MR. RYAN: Objection.

14 A. No.

15 Q. If that were true, would that be a matter of
 16 concern to you?

17 MR. RYAN: Objection.

18 MR. WHITNEY: What's the objection
 19 there?

20 MR. RYAN: It's a hypothetical
 21 question. You haven't given him nearly enough
 22 information for him to be able to answer the
 23 question and answer.

24 MR. WHITNEY: Okay.

25 BY MR. WHITNEY:

1 A. No.

2 Q. All right. Let me show you or ask you to pull
 3 out again a couple of documents we looked at
 4 yesterday which would be the minutes from the
 5 October 15, 1996 audit committee meeting, it's
 6 Exhibit 1648, as well as Carol Gordon's
 7 transcribed notes from that meeting.

8 A. 1648?

9 Q. 1647 and 1648 are the numbers I'm looking for.
 10 Here, you can have my copies.

11 A. I got them here.

12 Q. Okay. And we'll put those aside and show you
 13 first or ask you first to take a look at the
 14 1996 audited financial statement for AHERF.
 15 You never saw this. I'm sorry.

16 MR. RYAN: You don't want to use the
 17 one that I marked?

18 MR. WHITNEY: I thought you did mark
 19 one. It doesn't matter.

20 BY MR. WHITNEY:

21 Q. I'll show you one that's been previously marked
 22 in this case as Exhibit 1001 and ask you if you
 23 would, please, to turn to the third numbered
 24 page, the last four digits of the Bates No.
 25 1579.

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1 Q. Let me give you some information to put into
 2 your hodgepodge here.
 3 Assume that the evidence in this case
 4 will show that AHERF's financial people would
 5 set aside money in a year in sort of a slush
 6 fund denominated a cushion, and then in
 7 subsequent years, release that money on an
 8 as-needed basis to improve the appearance of
 9 operations. Assume that. Okay? Would that be
 10 a matter of concern to you as a member of the
 11 board of trustees of AHERF?

12 MR. RYAN: Objection.

13 A. Well, what we were looking for or looking at
 14 were consolidated audited statements in the era
 15 when accountants were thought to walk on water
 16 and be just God-like in their work, and so we
 17 relied on the audited financial statements.
 18 Now, if somebody had -- if there was a
 19 profit-moving system, whatever you want to call
 20 it, in the system and the accountants said
 21 that's okay, then we would, I guess, assume it
 22 was okay.

23 Q. All right. Do you remember Coopers & Lybrand
 24 ever telling you that an accounting treatment
 25 such as I've just described was okay?

1 A. Okay.

2 Q. And it showed -- this is the consolidated
 3 statement of operations of AHERF for the year
 4 ended 1996 which shows a net income before
 5 extraordinary item change in accounting
 6 principles of \$6,547,000?

7 A. That's correct.

8 Q. I believe you've had reference to that before,
 9 and I believe you testified that you thought
 10 that there was some significance in that number
 11 or in that -- in this financial statement?

12 MR. RYAN: Objection to form.

13 Q. Do you recall that testimony?

14 A. Yes.

15 Q. All right.

16 A. What do you want me to say here? I mean, one
 17 guy says yes, and one guy says no.

18 Q. If he's objecting, and I'm not rephrasing,
 19 don't worry about it. Just answer my question.

20 MR. MCCLENAHAN: If he objects, he's
 21 permitted to do so on the record, but unless
 22 you're instructed not to answer, you should go
 23 ahead and answer the question.

24 THE WITNESS: All right. Repeat your
 25 question now.

<p>1 BY MR. WHITNEY:</p> <p>2 Q. Oh, golly. Do you recall testifying -- I 3 believe you testified yesterday that you 4 thought there was some significance to you in 5 this \$6.5 million number?</p> <p>6 A. That's correct.</p> <p>7 Q. At the time?</p> <p>8 A. That's correct.</p> <p>9 Q. And this, by the way, is the financial 10 statement that was presented to the audit 11 committee on October 15, 1996, right?</p> <p>12 A. Yes.</p> <p>13 Q. Okay. And I believe you testified yesterday, 14 but I wanted to inquire further into that, that 15 one of the reasons why this number was 16 significant is its comparison to previous 17 years, is that right?</p> <p>18 A. That's correct.</p> <p>19 Q. And specifically why was that so?</p> <p>20 A. Well, as you know, from much conversation, that 21 we had basically a turn-around game on our 22 hands, and that is the organization as a whole, 23 and the Philadelphia hospitals in particular, 24 had not made any money, and the strategy in 25 buying them was to put in new systems, do this,</p>	<p>1 meetings and take notes of them, right?</p> <p>2 A. That's correct.</p> <p>3 Q. Did you know that she was making transcriptions 4 of those notes?</p> <p>5 MR. RYAN: Objection as to time 6 frame.</p> <p>7 Q. Or do you know whether or not she ever made 8 transcriptions of those notes before you saw 9 these?</p> <p>10 A. I do not.</p> <p>11 Q. All right. At the top, there's a statement 12 attributable -- attributed to you that we 13 talked about yesterday, To wrap it up, 14 institution identified the strategy several 15 years ago and has been working vigorously to 16 implement it. Cost a lot of money, but it 17 seems to be working. Keeping hospitals full. 18 Think it is important that we all understand 19 too. Do you see that?</p> <p>20 A. Yes.</p> <p>21 Q. You were asked yesterday about a number of the 22 words in that statement, but the one that you 23 were not asked about yesterday was the phrase, 24 but it seems to be working.</p> <p>25 A. Um-hum.</p>
<p>1 that and the next thing, and so we were looking 2 to see whether this number was important, 3 because, in small measure, it validated that 4 the strategy made sense and it was working.</p> <p>5 Q. How does it validate that?</p> <p>6 A. Well, we were no longer losing money on an 7 annual basis, but we had made a turn into 8 profitability.</p> <p>9 Q. All right. Now, in the board meeting, I 10 believe you testified yesterday -- I want to 11 have reference with you if I could to -- and 12 I'm already getting choked up by my own 13 paper -- to Exhibit 1648 which is titled 14 Transcription of Shorthand Notes of Carol 15 Gordon, Audit Committee.</p> <p>16 A. Um-hum.</p> <p>17 MR. MCCLENAHAN: What date?</p> <p>18 MR. WHITNEY: It's October 15, 1996.</p> <p>19 That very meeting we've been talking about.</p> <p>20 BY MR. WHITNEY:</p> <p>21 Q. And I want to direct your attention to the top 22 of page 5 of these notes.</p> <p>23 A. Um-hum.</p> <p>24 Q. And I believe you testified yesterday that you remember Carol Gordon would sit in these</p>	<p>1 Q. Do you remember -- I believe this statement is 2 also in the minutes. We can check. Do you 3 remember making that observation at the October 4 1996 audit committee meeting?</p> <p>5 MR. RYAN: Objection.</p> <p>6 A. No, I do not.</p> <p>7 Q. All right. Do you doubt that you made such a 8 statement?</p> <p>9 A. No, I do not.</p> <p>10 Q. All right. Given that you were at that meeting 11 looking at and evaluating the 1996 financial 12 statement, Mr. Barnes, would it be fair to say 13 that it was on the basis of that financial 14 statement that you concluded that the strategy 15 "seems to be working?"</p> <p>16 MR. RYAN: Objection. You mean only 17 on the basis of that statement?</p> <p>18 Q. I'll let that comment just go and ask you if 19 you can answer my question?</p> <p>20 A. Well, obviously -- not obviously. The 21 financial statement was an important 22 consideration in whether the -- in this 23 sentence, but it was not the only 24 consideration. There were other -- there was 25 other data that showed that hospital attendance</p>

<p>1 was up. I don't know where that is, but it's 2 somewhere floating in all this paper. We knew, 3 for instance, that we were making some progress 4 in integrating the hospitals -- I mean, the 5 medical school, and that it was an improving 6 institution. The research grants to the 7 organization were moving up. So there were a 8 lot of flags, if you will, that gave us 9 confidence that we were making progress with 10 the organization. This particular sentence was 11 in the context of the financial statements and 12 so forth, but there are other items, too, that 13 suggested that the thing was coming our way.</p> <p>14 Q. All right. But in the context of the audit 15 meeting, the statement was made with reference 16 to the financial statement?</p> <p>17 MR. RYAN: Objection. He doesn't 18 remember making the statement.</p> <p>19 A. Well, no, I don't think only.</p> <p>20 Q. All right.</p> <p>21 A. I think it was more from a broader -- 22 obviously, the financials were important, but 23 there were a number of other phenomenon that 24 were encouraging too.</p> <p>25 Q. Do you believe that AHERF's net income number</p>	<p>Page 310</p> <p>1 Q. As chairman of the audit committee, what role 2 in your mind, at least, did Coopers & Lybrand 3 play in connection with the preparation and 4 presentation of the financial statements?</p> <p>5 A. All right. They were the firm's certified 6 public accountants. They met with us in April 7 or so to review their audit plan. They 8 presented us with audited financial statements 9 in the fall. Their job was to review the work 10 our people had done. As I understand it, this 11 is a certified -- the CPA's job is to review 12 the work that had been done, see if they 13 thought the circumstances were accurate, and 14 then give us an audited financial statement. 15 So annually we received from C&L a statement 16 which was termed as an audited financial 17 statement, and that was my understanding of 18 their responsibility.</p> <p>19 Q. What did that mean to you, the fact that they 20 were signing off with a clean opinion on the 21 financial statement?</p> <p>22 MR. RYAN: Objection.</p> <p>23 A. We thought it was important to have a -- we 24 felt it was important to have a financial 25 statement, and it was important to have a good,</p>
<p>Page 311</p> <p>1 that we just referenced, when compared to 2 similar results in previous years, was indeed 3 indicative of the notion that it seemed to be 4 working, that is, the strategy?</p> <p>5 A. Yes, it was an encouraging sign.</p> <p>6 Q. All right. The 1996 financial statement that 7 you were looking at in that meeting of 8 October 15, 1996, at the time did you have any 9 reason to believe that this financial statement 10 was incorrect?</p> <p>11 A. No.</p> <p>12 Q. At any time while you were on the board of 13 trustees of AHERF up to and including the end 14 of fiscal year 1996, did you ever have any 15 reason to believe that any audited financial 16 statement presented to you was not correct?</p> <p>17 A. No.</p> <p>18 Q. All right. Earlier this morning, you were 19 asked a question in which your response was, I 20 thought Coopers was God.</p> <p>21 What role, in your mind, did Coopers 22 play in connection with the measurement and 23 presentation of AHERF's financial statements?</p> <p>24 A. Would you ask the question again? I'm not sure 25 I understand it.</p>	<p>Page 313</p> <p>1 clean one.</p> <p>2 Q. Why was it important to have a clean one?</p> <p>3 A. I guess at least two reasons: A, creditors and 4 outside constituencies were interested in that, 5 and secondly, as I said many times yesterday, 6 we tried to run a real quality operation, and 7 that meant, among other things, getting clean 8 financial statements. It also meant clean 9 things in the medical area and so forth.</p> <p>10 Q. Well, from the standpoint --</p> <p>11 A. That's what we were looking for.</p> <p>12 Q. Apart from creditors and third parties, did you 13 as a member of the board of trustees rely on 14 Coopers & Lybrand's opinion in satisfying 15 yourself that the financial information you 16 were receiving was correct?</p> <p>17 MR. RYAN: Objection.</p> <p>18 A. Yes.</p> <p>19 Q. All right. In what way?</p> <p>20 A. Well, we received these statements on the basis 21 of which we had to make decisions, and it was 22 important to us to know that a legitimate, 23 qualified, highly-reputable outsider had said, 24 in essence, we have reviewed the statements, 25 and the numbers are accurate.</p>

<p>Page 314</p> <p>1 Q. If Coopers & Lybrand believed that that 2 financial statement was materially wrong, that 3 one being the one at year end 1996, would you 4 expect them to tell you that? 5 MR. RYAN: Objection. 6 A. If it was materially wrong, yes, I would. 7 Q. All right. There is reference in the minutes 8 of the October 1996 audit committee meeting, as 9 well as in Ms. Gordon's notes, to the notion 10 that you invited or asked Mr. Buettner if he 11 wished to meet in executive session. Do you 12 recall that? 13 A. Yes. 14 Q. Do you recall asking Mr. Buettner if he wished 15 to -- either at the 1996 meeting or more 16 generally if he wished to meet in executive 17 session? 18 MR. RYAN: Objection. Compound. 19 A. Yes, it was our practice, and without looking 20 at the minutes, I assume we followed our 21 standard ordinary practice and extended him 22 that opportunity at the whatever it is, October 23 1996 meeting. 24 Q. As the chairman of the audit committee, why 25 would you do that? What were you looking for,</p>	<p>1 would at least expect them to say it in 2 executive session with you? 3 MR. RYAN: Objection. 4 A. Well, now you're getting on thinner ice than I 5 can really help on. 6 Q. Then you don't understand my question. Let me 7 withdraw it and ask it again. 8 A. No. No. There are issues of materiality and 9 issues of non-materiality, and if the CPA 10 people had something that they had a 11 disagreement, a material disagreement over ten 12 cents, then I wouldn't expect them to attend 13 the meeting and say we've got a ten cent -- 14 we're in dispute over a ten cent item. 15 Q. Well, what about if they had a material 16 disagreement with the way in which AHERF was 17 accounting for something, but, just for 18 hypothetical purposes, assume it's not a 19 material amount in and of itself but it 20 suggests or may suggest an issue of integrity 21 of the people that are preparing the financial 22 statement, would you expect them to raise that 23 with you either in front of the other people or 24 in executive session? 25 MR. RYAN: Objection.</p>
<p>Page 315</p> <p>1 if anything, in executive session with the 2 auditor? 3 A. Well, we had several constituencies, the 4 external auditor, the internal auditing types, 5 and I guess other people, and so we -- 6 sometimes, conceivably, something somebody 7 would say would be embarrassing to others. 8 Q. All right. 9 A. So, in that environment, we thought it 10 appropriate to give each one a chance to meet 11 privately with the committee to see if they had 12 any information that they thought was 13 worthwhile for us to receive. 14 Q. Well, specifically with regard to Coopers, what 15 constituency might be embarrassed by something 16 they had to say? 17 A. Perhaps the internal staff and the internal 18 auditing staff. 19 Q. All right. Why? 20 A. It might contradict what had been done. They 21 may have feelings that it wasn't hunky-dory or 22 wasn't perfect in every respect. 23 Q. If Coopers & Lybrand then thought that things 24 were not hunky-dory, and they did not want to 25 say it in front of the auditing staff, you</p>	<p>Page 317</p> <p>1 A. Yes. I think if it were a material -- an item 2 that was meaningfully to the issue of 3 integrity, then I think that they should have 4 taken advantage of the opportunity that was 5 extended to them and discussed it with us. 6 Q. As of October 15, 1996, did you consider 7 Mr. McConnell to be a person of integrity? 8 A. Yes. 9 Q. As of October 15, 1996, did you consider 10 Mr. Abdelhak to be a person of integrity? 11 A. Yes. 12 Q. As of October 15, 1996, did you consider 13 Mr. Buettner to be a person of integrity? 14 A. Yes. 15 Q. All right. If Mr. Buettner did not -- strike 16 that. Withdraw that. 17 Do you recall any concerns whatsoever 18 as of October 15, 1996 about the integrity of 19 the financial information that you were being 20 presented with? 21 A. No. 22 Q. All right. Whatever else people may suggest 23 that you did or did not do while you were a 24 member of the board at AHERF, would it be 25 accurate to say that at all times up through</p>

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1 There are probably half a dozen options on that
 2 side of the coin, one of which would be to
 3 bring in a consultant.

4 Question: The losses in 1994 and
 5 1995 didn't lead anybody to say we should get
 6 it out of Philadelphia, did they?

7 Answer: No, but the trend -- you
 8 had, A, to worry about the trend and, B -- I
 9 mean, it's one thing to have a turn-around
 10 plan, but it's another, God damn it, if you
 11 never turned, and that would be one of the real
 12 issues. The management is saying, we have a
 13 wonderful turn-around, we're going to make
 14 these acquisitions and blah, blah, and they
 15 don't turn in '94, they don't turn in '95, and
 16 they don't turn by this hypothetical in '96.
 17 At some point, this time you could have -- keep
 18 your loyalists, but at some point people begin
 19 to say this turn-around is all talk.

20 So the '96 earnings were important,
 21 not to much for quantity, because they
 22 demonstrated the thing was turning, and they
 23 gave the board and finance committee and
 24 everybody else a very encouraged, warm feeling
 25 that things were really turn, and then when

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1 the net income before extraordinary item and
 2 change in accounting principles should be
 3 negative \$24 million -- roughly \$24,500,000
 4 before extraordinary. Do you have that
 5 hypothetical in mind?

6 A. Um-hum.

7 Q. First of all, would that cause you to question
 8 whether or not management's presentation of the
 9 financial statement was, in fact, conservative?

10 MR. RYAN: Objection. Hypothetical.

11 A. Well, as I said in the last testimony, it would
 12 raise a lot of questions. It would raise that
 13 one.

14 Q. Would it also raise a question whether or
 15 not --

16 MR. MCCLENAHAN: Excuse me. Were you
 17 finished with your answer?

18 THE WITNESS: Yes.

19 BY MR. WHITNEY:

20 Q. Would it also raise a question in your mind,
 21 Mr. Barnes, as to whether or not Coopers'
 22 statement in the management letter that
 23 accounts receivable or the controls over
 24 accounts receivable were operating effectively?

25 MR. RYAN: Same objection.

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1 they didn't turn -- and then 22 made us -- as I
 2 say, we felt quite warm for two weeks, and so
 3 these numbers were important. All right?

4 I wonder if I can embellish a bit on
 5 Mr. Ryan's hypothetical now that we have it in
 6 our minds. He asked you, do you know one way
 7 or the other if Coopers & Lybrand had come to
 8 the audit committee in the fall of 1996 and
 9 said, you know, we don't think we earned
 10 \$6 million the last fiscal year; we think AHERF
 11 may have suffered a loss?

12 Let me ask you by way of embellishing
 13 somewhat that hypothetical, let me draw your
 14 attention again to page 3 of that financial
 15 statement, the consolidated statement of
 16 operations where it says \$6,547,000. Let me
 17 ask you first, Mr. Barnes, to assume that
 18 Coopers had come to you in October of 1996 in
 19 connection with this financial statement and
 20 told you that this \$6.5 million operational
 21 profit before extraordinary item is not a
 22 legitimate number, and that, in fact, it fails
 23 to reflect what they regard as a necessary
 24 charge to AHERF's accounts receivable for
 25 uncollectable accounts of \$30 million. So that

1 A. I don't know how I can say that, and then
 2 simultaneously say it's \$30 million.

3 Q. That's my question. Would it cause you to
 4 question the accuracy of such a statement if it
 5 were made?

6 MR. RYAN: Same objection.

7 A. Maybe accuracy isn't the word, but it would
 8 certainly question. To sit here and speculate
 9 about one question is not to -- I mean, if you
 10 got that kind of a problem, you got 10 or 20
 11 relevant questions.

12 Q. All right.

13 A. Both the internal sort of questions and
 14 external questions. That doesn't mean that
 15 from those questions, you can draw any horribly
 16 bad or horribly good conclusion, but it sure as
 17 hell will cause you to stop and think.

18 Q. All right. Would a performance by AHERF at
 19 year end 1996 of negative \$24 million or
 20 negative \$24,500,000 instead of \$6,500,000
 21 plus, would that cause you to question in any
 22 way whether or not the turn-around plan was
 23 working?

24 MR. RYAN: Objection.

25 A. Well, it would be one of the questions you'd

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1 ask.
 2 Q. It would be true, though, would it not -- in
 3 that hypothetical scenario, it would be true
 4 that the poor results or the loss results that
 5 were shown in 1994 and 1995 would not be
 6 turning around in 1996, right?
 7 MR. RYAN: Objection.

8 A. Well, again, it's the ten-question thing. I
 9 mean, you got to find out why. Why is this
 10 thing -- why is this minus 24? I mean, is
 11 it --

12 Q. I just gave you that hypothetical. The reason
 13 is because they failed to charge \$30 million in
 14 bad debt expense in 1996. Accounts receivable
 15 are overstated by \$30 million. That's the
 16 hypothetical we're working on. Okay? Would
 17 that cause you to change your answer?
 18 MR. RYAN: Objection. I'm unclear
 19 what the question is.

20 A. Well, as I say, it just surfaces a whole slew
 21 of questions.

22 Q. One of them would be whether or not AHERF was
 23 acquiring -- was getting a handle on the
 24 collection of accounts receivable, wouldn't it?

25 A. That would indeed be one of the ten questions

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1 about \$15 million in investment income on
 2 restricted funds that were not allowed to be
 3 booked as investment income, so that now what
 4 they're telling you is that AHERF's
 5 consolidated operational statement is, what,
 6 54, 60, negative \$70 million for year end 1996,
 7 so that we are proceeding from a loss year in
 8 1994 to a loss year in 1995 to a 1996
 9 performance that is not net \$6.5 million
 10 positive, but close to \$70 million negative,
 11 would that be a matter of concern to you?

12 A. Clearly, yes.

MR. RYAN: Objection.

13 Q. All right. Now, if in that hypothetical
 14 scenario, if that had been presented to you,
 15 Mr. Barnes, would that have caused you to
 16 question the integrity of Mr. Abdelhak?

17 MR. RYAN: Objection. Hopelessly
 18 speculative.

19 A. Yes.

20 Q. Yeah. Let me withdraw that. That's not bad.
 21 That's not bad, Mr. Ryan. Thank you.

22 Would revelations like that relate in
 23 some way in your mind to integrity of
 24 management?

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1 or 20 questions or whatever.
 2 Q. Let me ask you to further assume that
 3 Coopers & Lybrand told you, in addition to that
 4 \$30 million bad debt charge-off that they think
 5 belongs in this financial statement and is not
 6 there, what if they also told you that
 7 \$30 million in revenue was, in fact, not
 8 related to 1996 operations at all but was put
 9 in here as a result of a release of cushions or
 10 general reserves created in prior years, would
 11 that be a matter of concern to you?
 12 MR. RYAN: Objection. Hypothetical.

13 A. Yes.

14 Q. Okay. So that in that hypothetical, now
 15 AHERF's negative position at year end 1996 is
 16 not negative \$24 million, but they're coming to
 17 you -- Coopers is telling you at the audit
 18 committee meeting at October 1996 that AHERF
 19 consolidated posted a loss before extraordinary
 20 item of about \$54 million. Would that be a
 21 matter of concern to you?
 22 MR. RYAN: Objection. Hypothetical.

23 A. Yes, it would be.

24 Q. All right. Now, what if they also told you
 25 that in addition to that, AHERF wrongly booked

1 MR. RYAN: Objection.

2 A. Yes.

3 Q. All right. Would revelations like that relate
 4 or cause you to question whether or not the
 5 financial statements were really conservative?
 6 MR. RYAN: Same objection.

7 A. Well, presumably we never would have seen this.
 8 Q. No, and I'm hypothesizing that --
 9 A. Under your hypothetical, we kind of got people
 10 on both sides of the street. I mean, you see
 11 this, and then you say it's supposedly 60 or 70
 12 or 90 or whatever.

13 Q. All right. Let me clarify it for you.
 14 Yesterday, Mr. Ryan asked you a hypothetical
 15 question. You liked his evidently better than
 16 you like mine. He asked you a hypothetical
 17 question of what if it wasn't six-and-a-half
 18 million dollars, what if it was a loss, and you
 19 said, well, it depends on a lot of items. Now,
 20 today I'm telling you what if it's not
 21 six-and-a-half million dollars, but it's
 22 negative \$70 million because, one, accounts
 23 receivable was overstated by \$30 million, two,
 24 supposed revenues of \$30 million are, in fact,
 25 being put into the balance sheet through a

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1 release of cushions from prior years and,
 2 three, \$15 million of investment gain is not
 3 legitimate on this financial statement. That's
 4 my hypothetical.

5 MR. MCCLENAHAN: Can I ask you to
 6 clarify your hypothetical? Are you saying that
 7 Coopers would come in in October and say
 8 management's financial statements are wrong
 9 because of these reasons?

10 MR. WHITNEY: Yes.

11 MR. MCCLENAHAN: So that's the
 12 revelation you're talking about?

13 MR. WHITNEY: Yes.

14 MR. MCCLENAHAN: All right.

15 A. Well --

16 MR. RYAN: I object to the question.

17 MR. WHITNEY: Okay.

18 A. -- clearly, I mean, it's just common sense that
 19 if we had seen a \$70 million negative
 20 performance or whatever, some big number, it
 21 would cause more questions faster.

22 Q. Would it raise questions about management's
 23 integrity?

24 MR. RYAN: Objection.

25 A. That would be one of the questions.

1 this year lost in my hypothetical \$70 million,
 2 can continue to afford a physician acquisition
 3 program that had lost the kind of money it did
 4 in 1996?

5 MR. RYAN: Objection.

6 A. Yes. Any capital expenditure. That would
 7 include the physicians.

8 Q. Would any capital expenditure also include at
 9 least a question as to whether or not it would
 10 be advisable or prudent to acquire five more
 11 eastern hospitals under the aegis of the
 12 Graduate Health System?

13 MR. RYAN: Objection.

14 A. Yeah.

15 MR. WHITNEY: All right. I have
 16 nothing further. We're done.

17 MR. RYAN: I just have two minutes of
 18 follow-up questions, and then we'll be out of
 19 here, Mr. Barnes.

20 THE WITNESS: Okay.

21 MR. MCCLENAHAN: What happened to the
 22 15 to 30 minutes and we're out of here about an
 23 hour ago?

24 MR. WHITNEY: Did I take that long?
 25 God, there's nothing more appealing than the

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1 Q. Would it raise questions in your mind as to
 2 whether or not there ought to be a change in
 3 management?

4 MR. RYAN: Same objection.

5 A. That would be one of the questions.

6 Q. Okay.

7 MR. WHITNEY: Are all of your
 8 objections to hypotheticals -- to the
 9 hypothetical nature of the questions?

10 MR. RYAN: At least to that. There
 11 are some where I thought the form of the
 12 question was hopelessly convoluted, but as to
 13 all of them --

14 MR. WHITNEY: How about the last one?

15 MR. RYAN: On the last one, I was
 16 objecting to the hypothetical.

17 MR. WHITNEY: Okay. Thank you.

18 BY MR. WHITNEY:

19 Q. Would it raise questions in your mind as to the
 20 possible need for a consultant to come in and
 21 look at the operation?

22 MR. RYAN: Objection.

23 A. That's one of the alternatives.

24 Q. All right. Would it lead to questions in your
 25 mind as to whether or not the entity, which

1 sound of my voice, Mr. McClenahan.

2 MR. RYAN: You can put all of the
 3 documents aside. I'm not going to ask you any
 4 questions about the documents.

5 THE WITNESS: Okay. No, I'm just
 6 sorting out these papers here.

7 -----
 8 EXAMINATION
 9 -----

10 BY MR. RYAN:

11 Q. Have you met with Mr. Whitney before the
 12 deposition began yesterday?

13 A. The deposition from him, yes.

14 Q. I'm sorry. I didn't catch that.

15 A. Yes. We had depositions from him and his
 16 partner. The answer is yes. I'm telling you
 17 that we did.

18 Q. Okay. When you say that you had depositions
 19 from him and his partner, you mean you've been
 20 questioned under oath by them before?

21 A. No, not under oath.

22 Q. Oh, you met with them and answered questions
 23 from them before?

24 A. That's correct.

25 Q. And was Ms. Meaden also at that meeting?

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<p>1 A. Who?</p> <p>2 Q. Was Laura Meaden who is present here day also 3 at that meeting?</p> <p>4 A. Yes. Yes. Yes.</p> <p>5 Q. Were there any other lawyers from Jones Day 6 present?</p> <p>7 A. Yes.</p> <p>8 Q. Who were they?</p> <p>9 A. One man. Jim Jones, is that his name?</p> <p>10 Mr. Jones.</p> <p>11 Q. Anybody else?</p> <p>12 A. No.</p> <p>13 Q. How many such meetings were there?</p> <p>14 A. One, I believe.</p> <p>15 Q. About how long did the meeting last?</p> <p>16 A. Oh, two hours is my recollection.</p> <p>17 Q. How recently was the meeting?</p> <p>18 A. A week or maybe two weeks ago.</p> <p>19 Q. What were the subjects of discussion at the 20 meeting?</p> <p>21 A. Around the same things we've been talking about 22 here for two days.</p> <p>23 Q. Did Mr. Whitney ask you some of the same 24 questions he asked you today at the meeting 25 last week?</p>	<p>Page 338</p> <p>1 PriceWaterhouseCoopers before this deposition 2 began?</p> <p>3 A. No.</p> <p>4 Q. Were you aware back in 1996 that the financial 5 statements of AHERF were prepared by AHERF 6 management?</p> <p>7 A. You mean -- well, I'm not sure I understand 8 your question. Prepared by the finance 9 department, you mean?</p> <p>10 Q. Well, I was about to get to that, but my more 11 general question first was did you understand 12 in 1996 that somebody at AHERF prepared AHERF's 13 financial statements?</p> <p>14 THE VIDEOGRAPHER: Hold on. Sorry. 15 Okay. Go ahead.</p> <p>16 A. What I understood was that they had been 17 developed, as they had been developed by the 18 prior decade, by the management department, the 19 accounting department, and Coopers had reviewed 20 them, and here they are.</p> <p>21 Q. Who -- in your understanding in 1996, what 22 individual was in charge of the preparation of 23 AHERF's financial statements?</p> <p>24 A. I recollect it was Dionisio, but I may be 25 wrong.</p>
<p>1 A. I don't recollect the same questions being 2 asked.</p> <p>3 Q. Did he ask you questions about your reaction to 4 the 1996 AHERF financial statements?</p> <p>5 A. Yes.</p> <p>6 Q. Did he ask you for your views about what 7 hypothetical effect changes to those financial 8 statements might have had?</p> <p>9 A. Yes.</p> <p>10 Q. So at least in general outline, he was asking 11 about the same type of topics last week that he 12 just asked you just now?</p> <p>13 A. That's correct.</p> <p>14 Q. Why did you agree to meet with Mr. Whitney last 15 week?</p> <p>16 A. Why did I agree to meet with Mr. Whitney?</p> <p>17 Q. Yes.</p> <p>18 A. I was counseled to by my counsel.</p> <p>19 Q. You've never met with me before we began the 20 deposition yesterday, did you?</p> <p>21 A. Did you ask?</p> <p>22 Q. Have you ever met with me before the deposition 23 began yesterday?</p> <p>24 A. No.</p> <p>25 Q. Have you ever met with any lawyer representing</p>	<p>Page 341</p> <p>1 Q. Did you have an understanding as to whether 2 David McConnell was involved in the preparation 3 of AHERF's financial statements?</p> <p>4 A. My understanding is he would have superintended 5 the process.</p> <p>6 Q. And he had been elected, in your understanding, 7 by the board of trustees to serve as chief 8 financial officer of AHERF, is that right?</p> <p>9 A. That's correct.</p> <p>10 Q. And if you and your fellow trustees had wanted 11 somebody else to prepare financial statements 12 of AHERF, you could have replaced him with 13 somebody else, is that right?</p> <p>14 A. That would be correct.</p> <p>15 Q. And was it your understanding that the role of 16 Coopers & Lybrand as independent accountants 17 for AHERF were to review the work that had been 18 done by people reporting to Mr. McConnell?</p> <p>19 A. That would be correct.</p> <p>20 Q. Now, I believe at one point you agreed with a 21 question from Mr. Whitney that 22 Coopers & Lybrand was certifying whether the 23 numbers were accurate, but at another point you 24 yourself brought up the topic of materiality. 25 So with that backdrop, my question to</p>

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1 COMMONWEALTH OF PENNSYLVANIA) CERTIFICATE
 2 COUNTY OF ALLEGHENY) SS:
 3 I, JoAnn M. Brown, RMR, CRR, a Court Reporter
 4 and Notary Public in and for the Commonwealth of
 5 Pennsylvania, do hereby certify that the witness, J.
 6 DAVID BARNES, was by me first duly sworn to testify
 7 to the truth; that the foregoing deposition was taken
 8 at the time and place stated herein; and that the
 9 said deposition was recorded stenographically by me
 10 and then reduced to printing under my direction, and
 11 constitutes a true record of the testimony given by
 12 said witness.

13 I further certify that the inspection, reading
 14 and signing of said deposition were NOT waived by
 15 counsel for the respective parties and by the
 16 witness.

17 I further certify that I am not a relative or
 18 employee of any of the parties, or a relative or
 19 employee of either counsel, and that I am in no way
 20 interested directly or indirectly in this action.

21 IN WITNESS WHEREOF, I have hereunto set my hand
 22 and affixed my seal of office this 14th day of July,
 23 2003.

24 _____
 25 Notary Public

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1 COMMONWEALTH OF PENNSYLVANIA) E R R A T A
 2 COUNTY OF ALLEGHENY) S H E E T

3 I, J. DAVID BARNES, have read the foregoing
 4 pages of my deposition given on Wednesday, July 9,
 5 2003, and wish to make the following, if any,
 6 amendments, additions, deletions or corrections:
 7 Page/Line Should Read Reason for Change

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20 In all other respects, the transcript is true and
 21 correct.

22 _____
 23 J. DAVID BARNES

24 Subscribed and sworn to before me this
 25 _____ day of _____, 2003.

Notary Public
 AKF Reference No. JB76292

38 (Pages 346 to 347)